

Fundamentals

HALL FAMILY FOUNDATION
ANNUAL REPORT 2014

SUPPORTING
EDUCATION IN
KANSAS CITY
SINCE 1943

Fundamentals



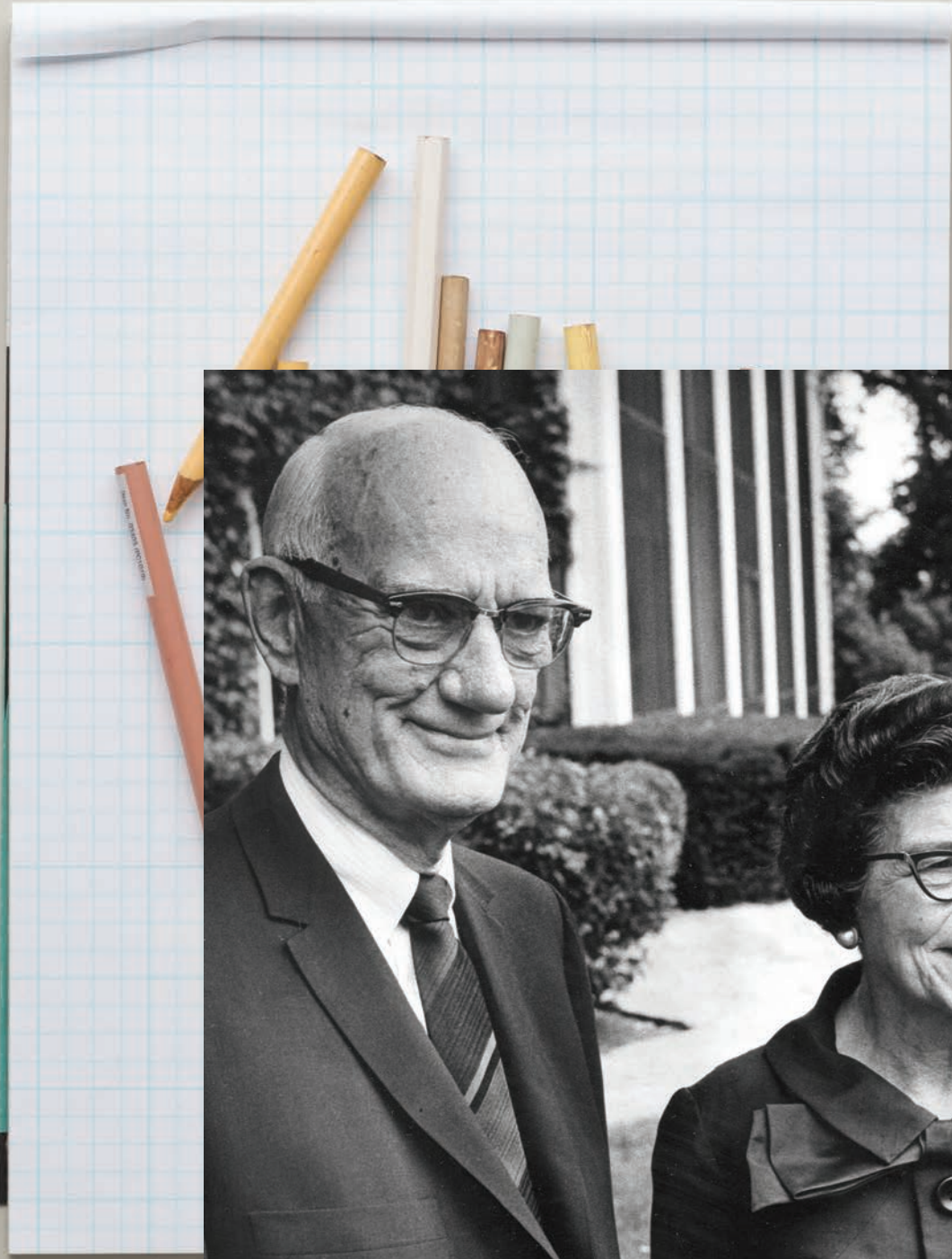


Our Mission

The Hall Family Foundation is a private philanthropic organization dedicated to enhancing the quality of human life. Programs that enrich the community, help people and promote excellence are considered to be of prime importance. The Foundation views its primary function as that of a catalyst. It seeks to be responsive to programs that are innovative, yet strive to create permanent solutions to community needs in the Greater Kansas City area.

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OUR FOUNDERS

Joyce C. Hall & Elizabeth Ann Hall

THE MISSION of the Hall Family Foundation, established in 1943, stems from the original purposes of its founders: Joyce C. Hall; his wife, Elizabeth Ann Hall; and his brother, Rollie B. Hall. As outlined in the original bylaws, they intended that the Foundation should promote... the health, welfare and happiness of school-age children... the advancement and diffusion of knowledge... activities for the improvement of public health... and advancement of social welfare. These purposes were based on a family resolve to help people and enhance the quality of life. Over 70 years later, their legacy lives on.

Joyce C. Hall was born on August 29, 1891, in David City, Nebraska. He was a plain-spoken individual with a respect for hard work and an unwavering commitment to quality. Mr. Hall came to Kansas City in 1910, and, starting with a shoebox full of cards and a rented YMCA room, began the business that was to become Hallmark Cards, Inc. In 1921, Joyce Hall married Elizabeth Ann Dilday. Together they built a life dedicated to family and community. Together they created the Foundation that nurtures and strengthens the city they loved.

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President's Letter

EDUCATION is fundamental to development and growth, not only for the individual but for society as a whole. "The direction in which education starts a man will determine his future life," wrote Plato 2,500 years ago. Almost 250 years ago Ben Franklin wrote, "An investment in knowledge pays the best interest." What was true 2,500 years ago or 250 years ago is even truer today. Those who succeed in today's constantly changing, knowledge-based economy are those who are well educated. This annual report reflects our efforts to meet the education challenge in our community... to give young children a good start, to provide access to quality education for disadvantaged students, to offer educational enrichment opportunities and to provide higher education that meets community needs.

Those are significant challenges and require commitment by the public, by parents, by educators, by elected officials and by philanthropy. An honest appraisal of where we are in public support is disappointing. Higher education and K-12 are underfunded both absolutely and relatively. Early childhood education, which is recognized as being so critically important, receives little public support. On the other hand, philanthropy has been generous. Along with business interests there have been numerous efforts both large and small to address these critical issues. Yet it is clear that no amount of philanthropy can offset lack of adequate public support, nor can philanthropy or public support succeed without parental involvement and effective educators.

This report highlights several organizations that are doing a wonderful job of positively impacting young people. Their efforts need to be celebrated and they deserve our support and the continued involvement of dedicated volunteers. But they cannot impact all of the children and young people for whom education is so critical. We must have a partnership of public officials, parents (the most important determinant of a young person's education and success), educators and the broader community. If we could see the future, and then look at today, and ask what single investment could we make to positively influence our community, is there any doubt the answer would be education?

This past year saw a modest increase in resources and grants. Foundation assets reached \$891 million and grants paid were \$37.9 million. We have made several significant commitments, particularly to

education, which will be coming to fruition in 2015 and beyond while continuing our broad-based support for the arts, children, youth & families and community development.

Each year I express our gratitude to the many talented partners in the not-for-profit community. They are the ones who turn our investments into actions and results. We have great respect and admiration for what they do. Further, our small staff continues to be accessible, knowledgeable and engaged. Thank you to them for their commitment.

The foundation remains dedicated to the principles of Joyce and Elizabeth Hall and, with the continued leadership of the Hall family, involvement of an active board and the conscientious work of our professional staff, we look forward to working with the community for years to come.



WILLIAM A. HALL
PRESIDENT, HALL FAMILY FOUNDATION

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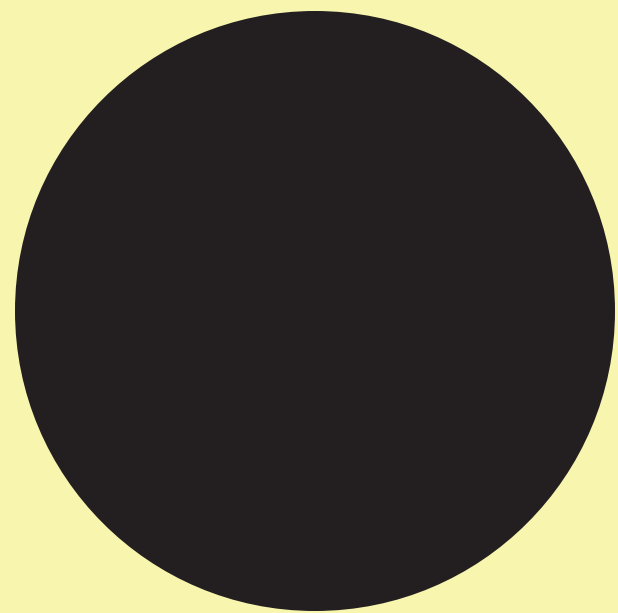
NUMBERS

40

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52

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Early Education



ST. MARK CHILD AND FAMILY DEVELOPMENT CENTER,
PRE-K LANDSCAPE STUDY

Early Education

QUALITY early education is an important component to creating a vibrant community. Research has shown that children who receive high quality early education are less apt to commit a violent crime or become teen parents and are more likely to graduate from high school and attend college. Studies also note that achievement gaps along socio-economic lines start very early. With continuing research it becomes more evident that providing children with access to quality early education helps build the foundation for achievement in school and life.

Before kindergarten, children in developmentally appropriate settings learn skills that help build the foundation for achievement in elementary school and beyond. The ultimate goal of funding early education

in Kansas City is to provide all children with the skills they need to enter kindergarten prepared for success.

Many schools and early education centers in Kansas City provide an impactful and nurturing learning environment on a daily basis. Centers like St. Mark Child and Family Development Center, which operates year-round and serves over 100 children from ages six weeks to five years, share in the ultimate vision of the Kansas City area becoming a place where every child enters the classroom equipped with the fundamental skills needed to succeed. Deidre Anderson, executive director at St. Mark, noted, "A lot of what you do in early childhood education is build socially and emotionally healthy children who are ready to learn. When you do that correctly, the





K-12 experience is far more beneficial. However, we can't do what we do without engaging the families."

Parental involvement and support is essential in early learning. Anderson explained that there are myriad opportunities to educate families on the importance of their child's schooling and the importance of positive parent-child interaction. From parenting classes, to job training, to family field trips, St. Mark is strengthening families to succeed. "We are going above and beyond to understand what's going on around our students' lives at school. We have the ability to engage children while they are here, as well as impact their lives outside the organization. By empowering families, a more robust early learning environment is created which leads to greater academic success."

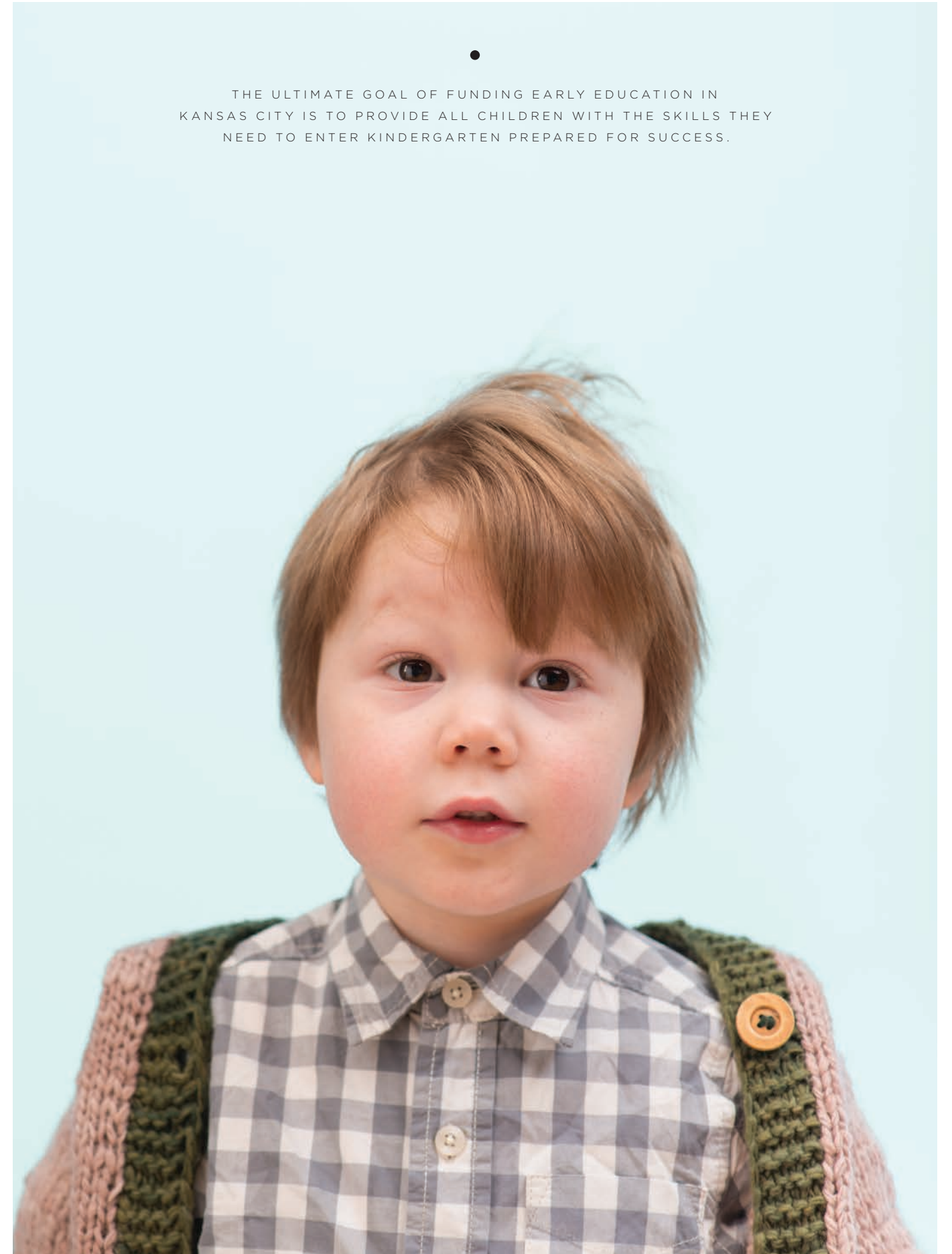
The funding community has long viewed early learning as an area where philanthropy can help make a difference. Philanthropic support for parent engagement programs, teacher professional development and national accreditation for individual early learning centers has been notable over the years. Although recognition of the importance of Pre-K and early learning is increasing, the landscape of Kansas City's early education offerings is relatively uncharted. In 2013, a group of Kansas City funders began meeting to explore strategic ways they could work together to make even

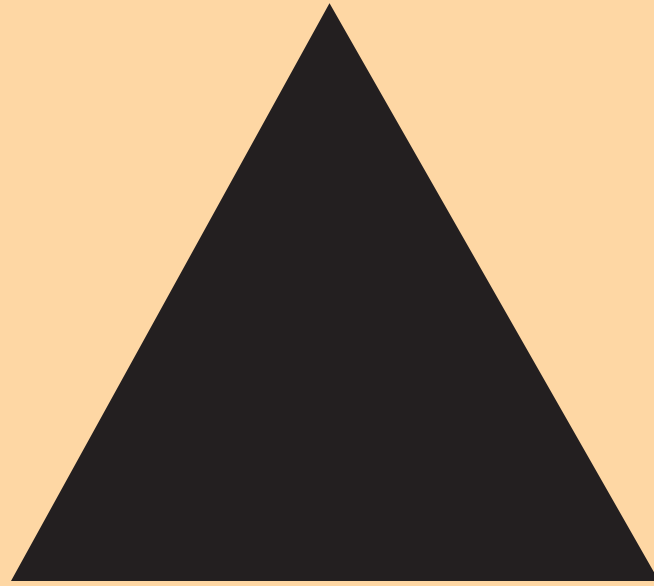
more meaningful investments in early education. The group quickly discovered that in order to direct philanthropic grants more effectively, additional and more recent information was needed about the teachers, children served, programs, outcomes and financial resources in the current early learning system. The Hall Family Foundation along with several other funders, working through a fund in the Greater Kansas City Community Foundation, began a study on the current Pre-K landscape in Kansas City in 2014. The overall goal of the study is to glean more information on the gaps in the early learning system to understand how philanthropy can have an even greater impact going forward.

As momentum grows and the community moves towards the goal of having a more effective early learning system, St. Mark, along with many other organizations and funders, hopes to pinpoint those areas that truly contribute to filling achievement gaps. Anderson said, "We have had much success over forty years of this organization's life and we are excited about the opportunity to do even greater good than in the past to ensure that an otherwise overlooked part of the city stays in the game—competing for high quality scholarships, college and jobs." Philanthropic support continues in anticipation that strong public support is soon to follow, as it is becoming more and more evident that an investment in early education is an investment in Kansas City's future.



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THE ULTIMATE GOAL OF FUNDING EARLY EDUCATION IN
KANSAS CITY IS TO PROVIDE ALL CHILDREN WITH THE SKILLS THEY
NEED TO ENTER KINDERGARTEN PREPARED FOR SUCCESS.





K-12 Studies



CROSSROADS ACADEMY,
HORIZON ACADEMY, LEADING EDUCATORS

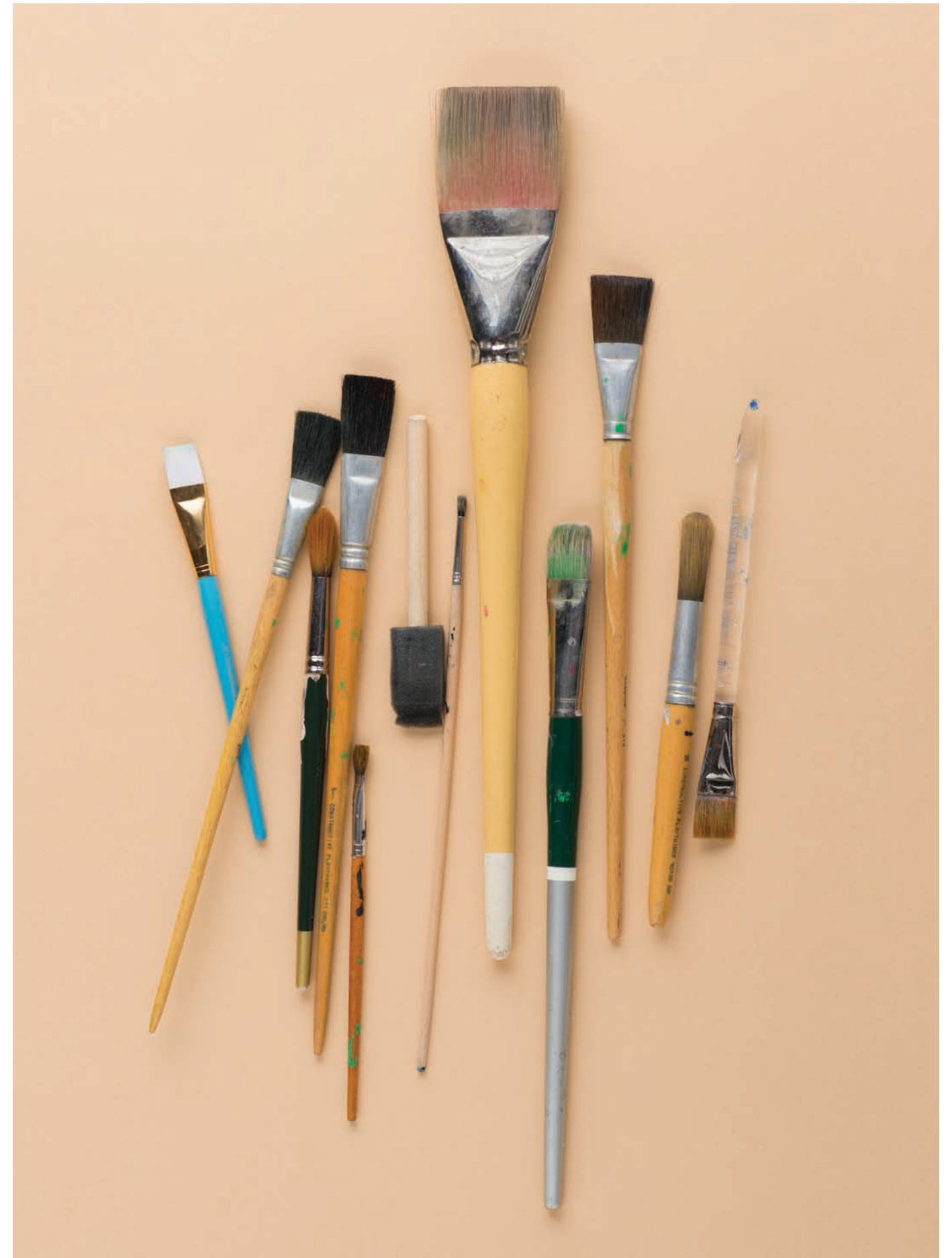
K-12 Studies

ALL CHILDREN deserve a chance to learn and to reach their highest potential. Access to quality education should not be restricted by location, income or learning ability. This fundamental concept is embraced by the Hall Family Foundation, education leaders and other support organizations in our community, with the intent to provide quality educational opportunities for all children.

"I think we are at an exciting precipice in Kansas City," said Dean Johnson, co-founder and executive director at Crossroads Academy. "Recently, there's been a lot of attention towards making our urban schools better." Crossroads Academy provides education for a traditionally underserved population: Kansas City's

downtown area residents. One of Kansas City's newer public charter schools, Crossroads Academy is showing strong and rapidly improving performance on academic assessments. The school operates at full capacity, serving 281 children in grades K-7 with a waiting list for enrollment. It recently expanded its building to add an eighth-grade class and accommodate growth. "Families want to be in cities again," Johnson noted. Surveys of downtown residents and stakeholders identified a need for a nearby academically rigorous school, which the three-year-old Academy intends to fill. Johnson said, "We are overwhelmed with joy about how embracing the downtown community has been. We are pleased to provide a resource that wasn't here before."

▲
CROSSROADS ACADEMY,
HORIZON ACADEMY, LEADING EDUCATORS



Crossroads students have access to all the civic, cultural, historical and artistic amenities that downtown Kansas City offers, making for a uniquely rich learning environment. Johnson explained, "Our library is the Central Library. Our playground is Barney Allis Plaza. Folly Theater is our stage. Todd Bolender Center is our dance class partnership. I think one of the greatest things about our school is that we are vitally engaged in the downtown community." Crossroads students have brought new energy to the area. "It's no longer just a place where people come to work. Seeing kids walking to and from the library shows that downtown is a community," Johnson said.

Horizon Academy is a unique private school for students in first through twelfth grades who have attention and learning disabilities. The school's mission is to provide a caring and respectful educational environment for these students and create a community of life-long learners. It gives children the opportunity to achieve their highest potential, whether at Horizon or upon return to a traditional school setting. Sharyl Kennedy, executive director, explained, "Horizon Academy is the only program of its kind in the Kansas City metropolitan area that has discovered how to unlock the disability in each of these students and give them the opportunity to succeed in both school and life."

Kennedy said, "We focus on the students that have fallen through the cracks. Our students are bright individuals with average to above-average intelligence who simply have difficulty learning the way others do." Students work in core curriculum areas while improving their organizational skills, learning to advocate for themselves and to develop appropriate social skills. The school's success is based largely on specialized teaching strategies. Kennedy said, "Our staff practices prescriptive teaching. A child is being constantly observed, and teachers change the approach based on how a child learns best." Horizon implements this strategy with specific learning programs from the University of Kansas Center for Research on Learning and other nationally recognized reading programs.

Effective teachers play an essential role in the success of any school. Dean Johnson of Crossroads Academy described teachers as the school's valuable "currency." Tysie McDowell-Ray, co-founder and principal of the school, agreed, "Our teachers are the most prized asset of our school. It's their energy and excitement that instills a love of learning into students."

Leading Educators recognizes the connection between effective teachers and student achievement. This organization works with schools to maximize the impact and influence of teachers as leaders.



Leading Educators' mission is to close achievement gaps by developing experienced teachers in schools serving low-income students through a rigorous two-year fellowship program.

Typically, schools operate with one principal and one or two assistant principals who manage a staff of teachers. Leading Educators works to change this model to a team structure. Tom Krebs, vice president of Leading Educators, said, "In a traditional setting, the role is too big for one principal. We hear principals complain about having to put out fires all day. We want to create a team where the entire teaching staff works around a clear goal. That way, principals have support in creating consistency and alignment of effort."

The Leading Educators Fellowship aims to build technical capacity in teachers. Through job-embedded training, individual coaching and team learning, instructional leaders are taught skills that enable them to work more effectively, much to the benefit of the students they serve. Krebs said,

"Getting kids invested and motivated is hard work. Our goal is to help build a talent pipeline of teachers willing to put in the effort needed." Leading Educators has found many willing teachers in Kansas City, including those at Crossroads Academy and the Kansas City public school system. A total of 65 teachers have completed the Leading Educators program; seventy more are currently being trained with plans to expand further; thus creating a growing mass of local talent committed to the same mission.

With committed support, the K-12 community is working to increase access to quality education by starting new public charter schools in underserved areas, supporting the improvement efforts of the area's urban school systems, providing alternative educational opportunities that address special learning needs and supporting teachers in the critical work of inspiring learning in every classroom. Although the task is far from done, these organizations are making progress towards the goal of quality education for all children, regardless of neighborhood, socio-economic level or learning differences.





Higher Education



HALL CENTER FOR THE HUMANITIES,
WILLIAM JEWELL OXBRIDGE HONORS PROGRAM

Higher Education

EXCELLENCE in higher education is essential to progress in our community. A well-educated population has the ability to solve community problems, inspire innovation and elevate the region. Supporting higher education does more than further the success of an individual; it helps meet fundamental needs for the future of the community.

“A university stands or falls by the caliber of its faculty,” according to Victor Bailey, director of the Hall Center for the Humanities. The Hall Center’s mission is to keep University of Kansas faculty active, engaged and productive in teaching and research. It caters to faculty and students working in the humanities and humanistic social sciences. While historically the bulk of research funding tends to go to scientific

research in health, engineering and technology, the Hall Center helps ensure that faculty and students in history, English, philosophy, classics, language, literature, sociology, anthropology, linguistics and political science have the opportunity to further their research. Not only does the Hall Center encourage and provide resources for grant applications, it helps facilitate the research process by providing platforms for critique, with a corresponding mission to share its knowledge with the University of Kansas community, the state of Kansas and ultimately, the world.

“Over the years, and in many ways via the influence of the Hall Family Foundation, we have had advice given to us to see if we could develop a complementary mission, which is to share humanities research with



a wider audience—to illustrate to public audiences the importance of the humanities and social sciences while addressing issues that are important to the world today,” Bailey said.

In order to achieve this goal, collaboration and sharing have been largely incorporated into the research process. The Hall Center practices interdisciplinarity—a method that brings people from various disciplines together to study one issue. Bailey noted, “It has been increasingly recognized that you get value by putting your work alongside research not within your same discipline. You won’t solve the problem unless you have a variety of knowledge at the table.”

Across the state line, the students enrolled in William Jewell’s Oxbridge Honors Program in Liberty, Missouri are gaining experiences not only outside the classroom but also outside the country. The Oxbridge Honors Program is a highly competitive and rigorous learning experience taught in England’s traditional education model. Through a one-to-one tutorial style of teaching, students are able to customize their lessons for more in-depth study, instilling a responsibility for one’s own learning. After two years

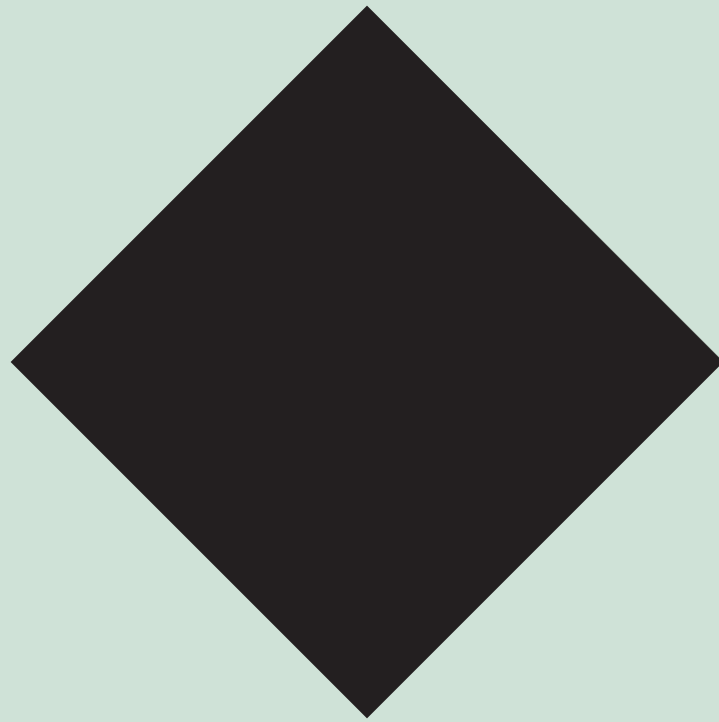
of tutorial-style practice, students spend a year abroad at The University of Oxford. Senior year is punctuated by sitting for comprehensive exams, during which the students demonstrate mastery of knowledge, apply relevant concepts and emphasize the value of long-term goals. William Jewell’s program is the only one of its kind in the country.

For over 30 years, the Oxbridge Honors Program has been attracting and producing very high quality graduates. The program boasts 100 percent placement of its students in graduate programs including law school, medical school and graduate business programs. Anne Dema, provost at William Jewell said, “We judge the success of our program by how the students are changed, shaped and molded within a program that has high expectations for them.”

This worldly approach to education benefits the Kansas City region. There is hope that support of research and programs like these will continue to inspire a more educated community. Dema noted, “We are producing well-educated students who come back as professionals to Kansas City. That global exposure helps elevate the consciousness and build quality human capital for the region.”

SUPPORTING HIGHER EDUCATION DOES MORE THAN FURTHER THE SUCCESS OF AN INDIVIDUAL; IT HELPS MEET FUNDAMENTAL NEEDS FOR THE FUTURE OF THE COMMUNITY.





Enrichment



WILDWOOD OUTDOOR EDUCATION CENTER,
ALPHAPOINTE, UNION STATION SCIENCE CITY

Enrichment

TO THE BENEFIT of students and local school systems, learning opportunities in Kansas City abound beyond the classroom allowing students to apply the fundamentals they have gained in the classroom to daily life. From team building skills, to hands-on experiences, to inspiring career choices, numerous local organizations provide excellent programs for reinforcing core teachings and expanding the world of education.

Wildwood Outdoor Education Center transfers what children are learning in school to the outdoors. The organization works with school districts' core curriculum standards to create programming that helps augment and amplify what students learn in science class. Robyn Ratcliff, executive director of Wildwood, said, "Outdoor school programs help

bring the classroom to life. There are things we can provide that are even more powerful for kids because they are learning by doing."

Wildwood is also working to prevent summer learning loss through its summer education programs. The organization puts special emphasis on providing scholarships for low-income students to attend summer programs. "Kids in the urban core are more impacted by summer learning loss due to the lack of summer learning opportunities, transportation, etc. These kids really need help maintaining what they learned over the school year. They need to have a safe place to go to be challenged, increase their confidence and forge positive relationships with mentors and other kids," Ratcliff said.

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WILDWOOD OUTDOOR EDUCATION CENTER,
ALPHAPOINTE, UNION STATION SCIENCE CITY





In the summer overnight camps as well as day camps, there is a particular emphasis on building community. Students practice solving problems and managing conflicts in real-life situations. Ratcliff said, “Kids are learning great life lessons. There is the challenge of being away from home and out on your own—learning how to be self-reliant and how to enter into an environment where kids can articulate their own values.” Ratcliff continued, “Anything we can do to help kids live positive, sustainable lives benefits the community as a whole.”

Alphapointe is another agency that is challenging kids socially, physically and cognitively outside of the classroom. Its youth services program helps empower children with vision loss to achieve personal goals and aspirations. Clay Berry, director of education and rehabilitation, said, “We want to see students graduate on grade level, be ready for the next stage in life, and ultimately become self-sufficient, independent members of society.”

Alphapointe collaborates with schools and organizations around the Kansas City metropolitan area to give vision-impaired students the same experiences as their peers. Whether it be experiencing art at the Nelson-Atkins Museum of Art or completing a ropes course at summer camp, Alphapointe helps provide engaging hands-

on experiences that maximize student learning. Berry said, “These kids are not letting visual impairment get in the way of their hopes and dreams. We teach them that their visual impairment doesn’t have to hold them back. You never know, one of these kids may cure cancer... or be the next Picasso.”

Jake McLaughlin, manager of youth services at Alphapointe, added, “We want to identify with kids at a young age so we can be aware of their progress. We want to understand their skills so that when it’s time to take that next step we are there for them. We give kids the message that we won’t do it for you, but we’ll be right next to you.”

For older students, the agency offers college prep classes as well as a program aimed at normalizing a visually impaired youth’s first job experience. As Alphapointe continues to evolve its programing, it plans to offer more age-specific programing, as well as add an overnight summer camp. Berry said, “When our youth program started it was about getting visually impaired kids ready for work. But that no longer sums it up—it’s about dignity, personal satisfaction and quality of daily life.”

Union Station’s Science City is another organization dedicated to promoting long-term success for the Kansas City community. One hundred years



ago, Union Station set the groundwork for Kansas City's early industrial and population growth as the center of transportation and commerce. Today, Union Station's Science City is evolving to be the region's educational center of technology, science and innovation. Science City, located inside Union Station, offers changing hands-on learning exhibits that spark the imagination.

As Union Station and Science City make plans to expand and evolve, they will focus on areas important to the growth of Kansas City. Working with Kansas City community leadership, Union Station has identified five key focus areas for its programming: engineering and architecture; bio-health; sustainability and energy; transportation; and innovation. George Guastello II, president and CEO, said, "The community sees Unions Station and Science City as an important part of our city's growth. We will continue to work closely with educators to create strategies where kids succeed in these five key areas."

Science City caters to thousands of school groups each year. An important piece of its strategy is ensuring the exhibits and programming support school curriculum and current core educational standards for both Kansas and Missouri. Jerry Baber, executive vice president and COO, spoke to the importance of creating unique experiences

for people to interact and learn while having fun. "People learn in different ways. If you like technology, we've got that. If you like learning on your own, we've got that. If you thrive in a group setting, we provide that as well."

With the recent celebration of its centennial, Union Station looks to the next 100 years as it plans for a multi-million dollar upgrade and expansion of Science City. A new, planned outdoor experience is literally and metaphorically a window into the innovation happening within the science center. "The expansion will help with our educational mission. The new entrance to Science City will now better represent the thinking and exploration going on inside," Guastello said. "When you look at our magnificent building, we're reminded that it was a feat of engineering over one hundred years ago as the single largest construction project at the time in the Midwest. It now houses an amazing science center that is a hub for technology, science and innovation, reinforcing what is learned in school for the region's students, the future of our community."

The Hall Family Foundation continues to help support enrichment programs like these and many others, recognizing that learning by doing is fundamental to effective education and essential to inspiring life-long learning.

2014 GRANTS OVERVIEW

\$352.1M

Contributions paid over the last decade

\$25M

Largest new grant in 2014 to Kansas University Endowment Association for the new Health Education Building at KU Medical Center

\$37.9M

Contributions paid in 2014

\$100K

Median grant amount approved in 2014

129

Nonprofit agencies supported in 2014

2014 GRANTS PAID BY CATEGORY

22%

CHILDREN YOUTH & FAMILIES

18%

THE ARTS

50%

EDUCATION

4%

COMMUNITY DEVELOPMENT

6%

ADDITIONAL INTERESTS





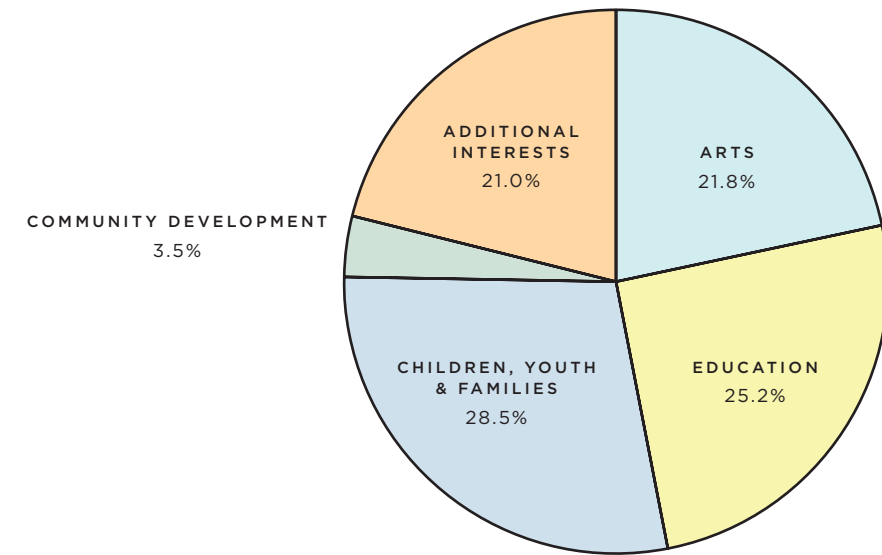
Financials



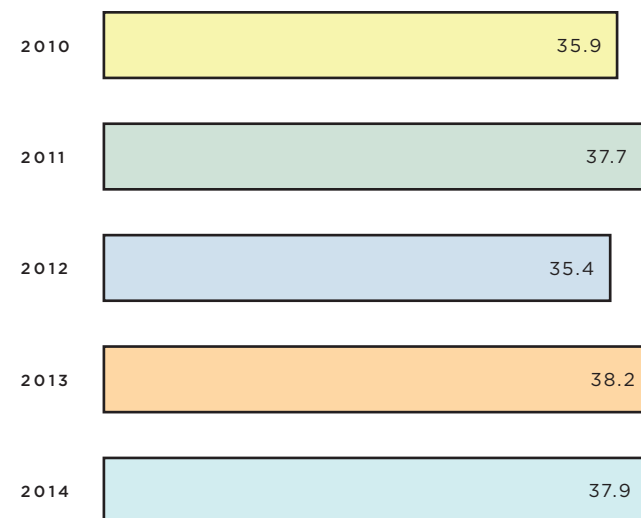
2014 Financial Highlights

All numbers for 2014 are preliminary and unaudited.

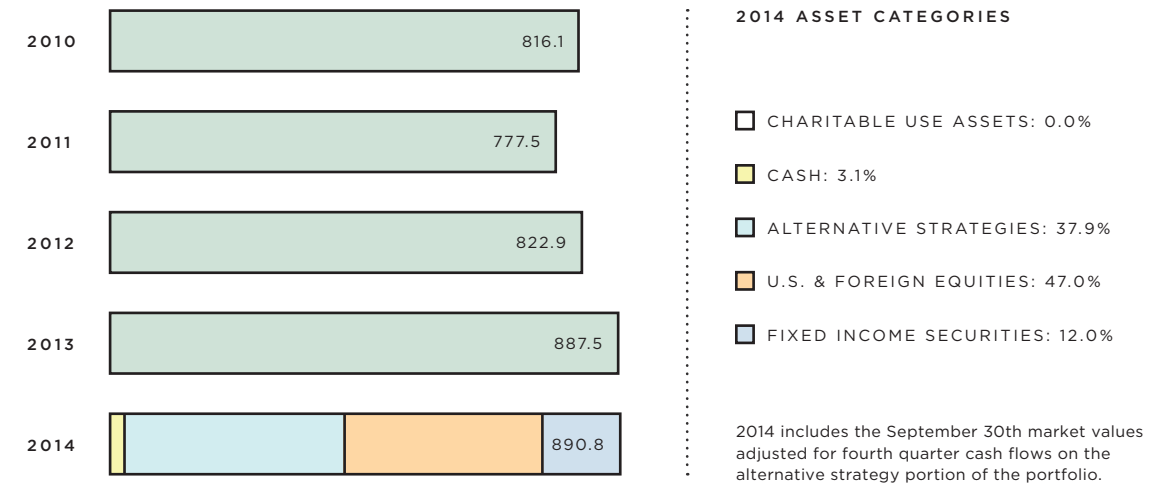
5-YEAR SUMMARY OF GRANTS PAID BY CATEGORY Percentages for 2010-2014



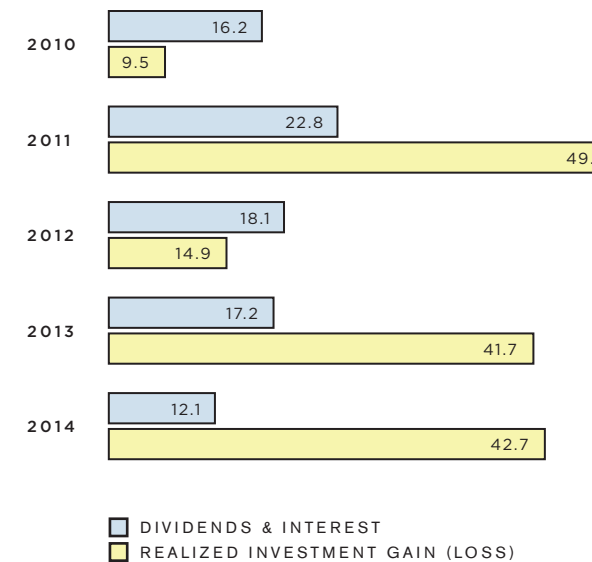
CONTRIBUTIONS PAID In Millions of Dollars for the Years 2010-2014



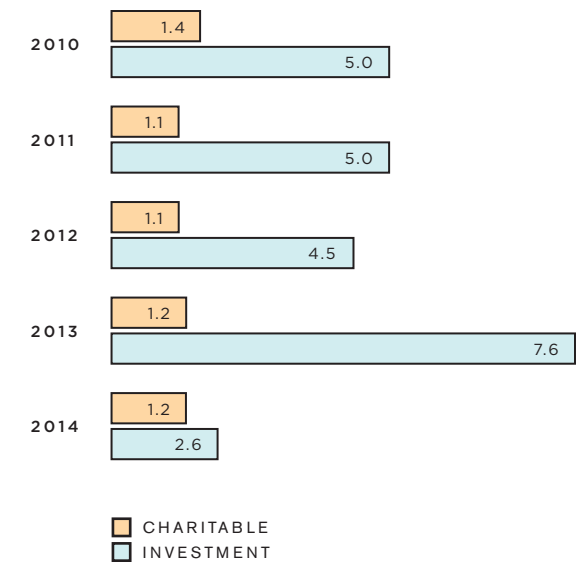
ASSETS In Millions of Dollars for the Years 2010-2014



INCOME In Millions of Dollars for the Years 2010-2014*



EXPENSES In Millions of Dollars for the Years 2010-2014*



*2014, as presented, does not include K-1 income and expense from partnership holdings. The expenses graph includes cash operating expenses and excludes excise taxes. Charitable-related expenses are those incurred in carrying out the Foundation's exempt function. Investment expenses are those incurred in the management of the Foundation's investment portfolio.

2014 Grants

Program Area	Grant Amount	Paid Amount
CHILDREN, YOUTH & FAMILIES		
AFTER THE HARVEST Transitional Organizational Support	\$50,000	\$50,000
ALPHAPOINTE "Expanding Life Experiences" Youth Development Program	\$10,000	\$10,000
ASSISTANCE LEAGUE OF KANSAS CITY "Building Today: Serving Tomorrow, Imagine the Possibilities" Campaign	\$50,000	\$50,000
AVENUE OF LIFE, INC. Program Support for Equipping Center	\$20,000	\$20,000
BOYS & GIRLS CLUBS OF GREATER KANSAS CITY Youth Development Program Support (2014-15)	\$1,450,000	\$725,000
CAMP FIRE Kansas City Program Support (2013-15)	\$40,000	\$20,000
CAMPS FOR KIDS Summer Camp Program Support for 2014	\$40,000	\$40,000
CATHOLIC CHARITIES - KANSAS CITY-ST. JOSEPH "Anti-Poverty Initiative" Support	\$500,000	\$0
CATHOLIC CHARITIES OF NORTHEAST KANSAS Emergency Assistance Services	\$200,000	\$200,000
CENTER FOR PRACTICAL BIOETHICS Program Support	\$25,000	\$25,000
CHILDREN'S PLACE Support for Transportation Services	\$39,000	\$39,000
CHILDREN'S TLC Strategic Planning Support	\$20,000	\$14,625
COMMUNITY SERVICES LEAGUE Work Express Program Expansion (2013-15)	\$200,000	\$100,000
CORNERSTONES OF CARE Healthy Kids Initiative	\$65,000	\$0
CROSS-LINES COMMUNITY OUTREACH "Hope for a Better Tomorrow" Campaign	\$250,000	\$0
DON BOSCO CENTERS English as Second Language Program Expansion	\$20,000	\$20,000
EL CENTRO, INC. "Serving With A Purpose" Campaign	\$50,000	\$50,000
FIRST CALL "Families First" Campaign	\$200,000	\$0
FULL EMPLOYMENT COUNCIL, INC. Continuing Support for Project Rise	\$100,000	\$0
GILLIS CENTER, INC. Healing Habitats Project	\$70,000	\$0
GIRL SCOUTS OF NE KANSAS & NW MISSOURI Outreach Program - New Strategic Plan	\$225,000	\$100,000

Program Area	Grant Amount	Paid Amount
CHILDREN, YOUTH & FAMILIES CONTINUED		
GUADALUPE CENTERS, INC. Family Support Program	\$40,000	\$20,000
HARVESTERS BackSnack Program Expansion and Summer Pilot Project (2011-13) Capital and Program Support for Strategic Plan Initiatives	\$875,000 \$2,400,000	\$200,000 \$0
HOPE FAITH MINISTRIES Transitional Internship Program Support	\$50,000	\$35,000
HOPE HOUSE, INC. Guardian Program Support (2012-14)	\$100,000	\$35,000
IMMACOLATA MANOR Facility Improvements	\$175,000	\$0
JACKSON COUNTY CASA School Children Advocacy Program	\$80,000	\$80,000
JEWISH FAMILY SERVICES OF GREATER KANSAS CITY Mental Health Coalition Program Support	\$30,000	\$30,000
JOHNSON COUNTY INTERFAITH HOSPITALITY NETWORK, INC. Capacity Building	\$50,000	\$50,000
JOSHUA CENTER FOR NEUROLOGICAL DISORDERS Social Skills Program Support	\$20,000	\$8,000
KANSAS CITY COMMUNITY GARDENS Consulting Services	\$15,000	\$15,000
KC CARE CLINIC Support for Transitional Clinic Operations	\$100,000	\$100,000
KIDSTLC "The Sanctuary Program" Support	\$100,000	\$100,000
KVC HEALTH SYSTEMS Capital Campaign	\$750,000	\$750,000
MATTIE RHODES COUNSELING & ART CENTER Program Support - Mental Health Services for Latinos (2013-15)	\$90,000	\$30,000
METROPOLITAN COMMUNITY COLLEGE FOUNDATION Youth Development Associates Credential	\$192,400	\$92,400
METROPOLITAN LUTHERAN MINISTRY Support for Northland Community Services Center	\$170,000	\$25,000
METROPOLITAN ORGANIZATION TO COUNTER SEXUAL ASSAULT Crisis Intervention Services Support	\$50,000	\$50,000
MID-AMERICA REGIONAL COUNCIL Health Information Exchange Project with Safety Net Clinics (2013-14)	\$50,000	\$25,000
NEIGHBOR2NEIGHBOR, INC. Addition of Staff	\$30,000	\$15,000
NILES HOME FOR CHILDREN Renovation and Construction Project to Expand Capacity	\$50,000	\$50,000

Program Area	Grant Amount	Paid Amount
CHILDREN, YOUTH & FAMILIES CONTINUED		
OZANAM Facility Improvements	\$50,000	\$50,000
PACES "A Place to Be Safe" Capital Campaign	\$150,000	\$150,000
POLICE ATHLETIC LEAGUE OF KANSAS CITY, INC. Expanded Programming Support	\$100,000	\$100,000
REHABILITATION INSTITUTE OF KANSAS CITY "Rebuilding Lives: Restoring Hope" Capital Campaign	\$2,200,000	\$1,200,000
ROSE BROOKS CENTER, INC. "Safe Futures" Campaign	\$1,270,000	\$820,000
SAFEHOME, INC. "Building a Better Tomorrow" Campaign	\$350,000	\$175,000
SALVATION ARMY - KANSAS CITY Doubling the Impact Demonstration Project (2012-14) General Operating Support in 2015	\$3,000,000 \$500,000	\$500,000 \$0
SHEFFIELD PLACE Capital Improvements	\$44,000	\$44,000
SPOFFORD REACH to TEACH Program Expansion (2013-15)	\$270,000	\$90,000
SYNERGY SERVICES, INC. Growth Campaign	\$650,000	\$0
THE BRIDGE HOME FOR CHILDREN, INC. Capacity Building	\$20,000	\$20,000
TRUE LIGHT FAMILY RESOURCE CENTER Kitchen Expansion Project	\$40,000	\$0
TRUMAN MEDICAL CENTER CHARITABLE FOUNDATION "Shoring Up Essential Services" Campaign	\$1,500,000	\$0
TURNER HOUSE CHILDREN'S CLINIC, INC. Program Support	\$50,000	\$50,000
UNITED WAY OF GREATER KANSAS CITY United for Hope/United to Help - Round 7	\$250,000	\$250,000
URBAN LEAGUE OF GREATER KANSAS CITY KC Urban Health Report	\$7,500	\$7,500
URBAN RANGER CORPS Junior Ranger Program	\$26,400	\$26,400
VFW FOUNDATION Parking Lot Repairs	\$35,000	\$35,000
YMCA OF GREATER KANSAS CITY "Building What Matters: The Community Capital Campaign" and Program Support for Youth Volunteer Corps of Kansas City	\$1,620,000	\$1,540,000
YOUTH AMBASSADORS New Youth Ambassadors Site (2013-14)	\$20,000	\$10,000
TOTAL CHILDREN, YOUTH & FAMILIES	\$21,194,300	\$8,241,925

2014 Grants

Program Area	Grant Amount	Paid Amount
COMMUNITY DEVELOPMENT		
AMERICAN JAZZ MUSEUM Festival Expansion Consultancy Project	\$35,000	\$35,000
ARGENTINE NEIGHBORHOOD DEVELOPMENT ASSOCIATION Program Support	\$50,000	\$20,000
BUILDERS DEVELOPMENT CORPORATION Urban Planning Staffing Support	\$50,000	\$20,000
GREATER KANSAS CITY LOCAL INITIATIVES SUPPORT CORPORATION Program Support (2012-14)	\$1,800,000	\$600,000
HABITAT FOR HUMANITY - KANSAS CITY Support for Donation Pick-ups	\$30,000	\$30,000
IVANHOE NEIGHBORHOOD COUNCIL Program Support	\$225,000	\$125,000
KANSAS CITY DESIGN CENTER Program Support	\$40,000	\$40,000
KANSAS CITY HEALTHY KIDS Indian Mound Neighborhood Program Support	\$45,000	\$45,000
LINWOOD PROPERTY, INC. Linwood Church Renovation Project	\$250,000	\$250,000
MORNINGSTAR'S DEVELOPMENT COMPANY, INC. Construction of the Youth & Family Life Center	\$300,000	\$150,000
NORTHWEST COMMUNITIES DEVELOPMENT CORP. Improvements to Fairmount Community Center	\$45,000	\$45,000
POLICE FOUNDATION OF KANSAS CITY Support for Mobile Surveillance Camera System	\$50,000	\$50,000
SWOPE CORRIDOR RENAISSANCE, INC./UPPER ROOM Support for Neighborhood Revitalization Plan	\$300,000	\$300,000
UNITED WAY OF GREATER KANSAS CITY Urban Neighborhood Initiative Program Support	\$50,000	\$25,000
TOTAL COMMUNITY DEVELOPMENT	\$3,270,000	\$1,735,000

2014 Grants

Program Area	Grant Amount	Paid Amount
EDUCATION		
ALLIANCE FOR CHILDHOOD EDUCATION General Program Support	\$27,500	\$27,500
BROOKSIDE CHARTER & DAY SCHOOL Facility Expansion Capital Campaign	\$200,000	\$200,000
CITIZENS OF THE WORLD CHARTER SCHOOLS Development of Citizens of the World Kansas City Charter School	\$650,000	\$200,000
CRISTO REY KANSAS CITY HIGH SCHOOL 21st Century Learning Initiative	\$400,000	\$133,333
CROSSROADS ACADEMY OF KANSAS CITY Facilities Expansion Project Phase II Math Improvement Program Support	\$275,000 \$25,000	\$25,000 \$25,000
GREATER KANSAS CITY COMMUNITY FOUNDATION Early Learning Landscape Analysis	\$50,000	\$50,000
GUADALUPE CENTERS, INC. Alta Vista High School Renovation Project	\$500,000	\$500,000
HISPANIC DEVELOPMENT FUND - GREATER KANSAS CITY COMMUNITY FOUNDATION Organization Capacity Building Project	\$200,000	\$100,000
HORIZON ACADEMY "Rays of Success" Campaign	\$500,000	\$500,000
JOHNSON COUNTY LIBRARY FOUNDATION New Program Support (2013-14)	\$50,000	\$25,000
KANSAS STATE UNIVERSITY FOUNDATION Planning Support for the Regional Center for Veterinary and Comparative Medicine at KSU Olathe Campus	\$195,000	\$70,000
KANSAS UNIVERSITY ENDOWMENT ASSOCIATION Business School Growth Hall Center Director Endowment Hall Center Initiatives Support (2014-16) New Interdisciplinary Health Education Building at KUMC Support for the Hall Center's NEH Challenge Grant	\$2,500,000 \$500,000 \$210,000 \$25,000,000 \$100,000	\$1,250,000 \$500,000 \$70,000 \$8,700,000 \$100,000
LEADING EDUCATORS Greater Kansas City Leading Educators Fellowship Program	\$452,207	\$150,735
LITERACY KANSAS CITY Program Support	\$40,000	\$20,000
MISSOURI COLLEGE ADVISING CORPS Program Expansion in KC Metro Area	\$25,000	\$25,000

Program Area	Grant Amount	Paid Amount
EDUCATION CONTINUED		
MISSOURI DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION Analysis and Recommendations for Kansas City Schools	\$192,500	\$42,500
NORTHLAND EARLY EDUCATION CENTER Facility Expansion Capital Campaign	\$500,000	\$0
OPERATION BREAKTHROUGH Operation Breakthrough Collaborative (2012-14)	\$450,000	\$150,000
PARENTS AS TEACHERS NATIONAL CENTER, INC. Parents as Teachers Community School Initiative	\$156,000	\$78,000
PREP-KC Program Support	\$523,671	\$244,749
SCIENCE PIONEERS, INC. Program Support	\$50,000	\$25,000
SHERWOOD CENTER FOR THE EXCEPTIONAL CHILD Playground Project	\$50,000	\$0
SHOW ME KC SCHOOLS Operating Support	\$10,000	\$10,000
TEACH & LEARN EXPERIENTIALLY Afterschool and Summer Enrichment Program Expansion for Exchange City and EarthWorks	\$50,000	\$50,000
TEACH FOR AMERICA - KANSAS CITY Program Support	\$750,000	\$750,000
THE PLAZA ACADEMY Program Support	\$50,000	\$50,000
UNION STATION KANSAS CITY, INC. Science City Enhancements Proceeds from MDFB Tax Credits Sale to Support Science City	\$3,000,000 \$1,350,000	\$3,000,000 \$1,350,000
UNITED INNER CITY SERVICES Capacity Building Support for St. Mark Child & Family Dev. Center	\$300,000	\$150,000
UNIVERSITY OF MISSOURI KANSAS CITY Matching Grant to KC SourceLink	\$62,500	\$25,000
WILLIAM JEWELL COLLEGE Support for Oxbridge Honors Program and Faculty Development Oxbridge Honors Program Expansion (2014-17)	\$463,000 \$1,241,500	\$115,000 \$123,500
TOTAL EDUCATION	\$41,098,878	\$18,835,317

2014 Grants

Program Area	Grant Amount	Paid Amount
THE ARTS		
ARTS KC REGIONAL ARTS COUNCIL Arts Consortium	\$40,000	\$15,000
CHARLOTTE STREET FOUNDATION Leadership Transition and Program Planning	\$135,000	\$75,000
FOLLY THEATER New Marketing Campaign for Jazz Series (2013-15)	\$23,000	\$9,000
FRIENDS OF CHAMBER MUSIC Youth Ticket Donation Program	\$20,000	\$20,000
KANSAS CITY BALLET Audience Development and Program Expansion	\$150,000	\$150,000
KANSAS CITY PUBLIC TELEVISION Arts Upload	\$125,000	\$25,000
KANSAS CITY REPERTORY THEATRE, INC. "The 50th Anniversary" Campaign	\$3,600,000	\$200,000
KANSAS CITY SYMPHONY "Masterpiece" Endowment Campaign	\$5,000,000	\$3,000,000
KANSAS CITY YOUNG AUDIENCES Operating Support	\$40,000	\$40,000
LYRIC OPERA OF KANSAS CITY Production of "Silent Night" "Building on Greatness" Program	\$135,000 \$150,000	\$135,000 \$50,000
MID-AMERICA ARTS ALLIANCE Kansas City Artist Programs	\$150,000	\$50,000
NELSON GALLERY FOUNDATION Photography Acquisition and Expenses 2014 Annual Interest Paid and Refinancing Charge on 30-Year Bond Issue	\$1,700,000 \$0	\$1,641,364 \$934,739
UNICORN THEATRE Season Program Support (2014-15) Production and Capitol Support	\$40,000 \$140,000	\$0 \$140,000
WILLIAM JEWELL COLLEGE Harriman-Jewell Series 50th Anniversary	\$150,000	\$150,000
TOTAL THE ARTS	\$11,598,000	\$6,635,103

2014 Grants

Program Area	Grant Amount	Paid Amount
ADDITIONAL INTERESTS		
FRIENDS OF THE ZOO Support for Visitor Transportation and the New Orangutan Exhibit	\$1,000,000	\$1,000,000
GREATER KANSAS CITY COMMUNITY FOUNDATION Strategic Assessment of the Regional Life Sciences	\$200,000	\$200,000
KANSAS CITY AREA LIFE SCIENCES INSTITUTE Life Sciences Strategy Program Support (2008-17)	\$50,000,000	\$550,000
NATIONAL WORLD WAR I MUSEUM Additional Digitization Project Support	\$50,000	\$25,000
PEOPLE TO PEOPLE INTERNATIONAL Increased Staff Capacity	\$300,000	\$125,000
THE EISENHOWER FOUNDATION Refurbishing Museum Exhibits	\$350,000	\$350,000
UNION STATION KANSAS CITY, INC. Permanent Exhibit of Union Station's History	\$200,000	\$200,000
TOTAL ADDITIONAL INTERESTS	\$52,100,000	\$2,450,000
GRAND TOTAL	\$129,261,178	\$37,897,345

The Grant Amount columns may include grant pledges. The Amount Paid columns reflect only the amounts paid on grants in 2014. Additional payments may have been made in prior years.

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