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New Outlooks

Hall Family Foundation 2010 Annual Report



Our Mission

The Hall Family Foundation is a private philanthropic organization dedicated to enhancing the quality of human life. Programs that enrich the community, help people and promote excellence are considered to be of prime importance. The Foundation views its critical function as that of a catalyst. It seeks to be responsive to programs that are innovative yet strive to create permanent solutions to community needs in the Greater Kansas City area.

Our Founders

The mission of the Hall Family Foundation stems from the original purposes of its founders, Joyce C. Hall, his wife, Elizabeth Ann Hall, and his brother, Rollie B. Hall. As outlined in the original bylaws, they intended that the Foundation should promote...the health, welfare and happiness of school-age children...the advancement and diffusion of knowledge...activities for the improvement of public health... and the advancement of social welfare. These purposes were based on a family resolve to help people and enhance the quality of life. Over sixty years later, their legacy lives on.

Joyce C. Hall was born on August 29, 1891, in David City, Nebraska. He was a plainspoken individual with a respect for hard work and an unswerving commitment to quality. He came to Kansas City in 1910 and, starting with a shoebox full of cards and a rented YMCA room, began the business that was to become Hallmark Cards.

In 1921, Joyce Hall married Elizabeth Ann Dilday. Together they built a life dedicated to family and community. Together they created the Foundation that nurtures and strengthens the city they loved.

From the President

t doesn't seem that long ago we reached the new millennium wondering if our technological world would crash as our clocks struck midnight. We survived, but over the last ten years we have seen a period of unusual volatility — our assets have experienced wide swings in value, and our grantmaking has been at times robust and at times constrained. What have not changed in the last decade are our mission, our principles and our values.

Between January 2000 and December 2010, the Foundation provided grants of \$334 million and pledged an additional \$138 million. We made grants to 272 different agencies in the Kansas City area. Our funding was divided relatively equally among three areas of interest – the arts, education, children, youth and families and, to a lesser extent, community development.

In the arts, we were involved in major capital projects and expanding the sculpture and photography collections at The Nelson-Atkins Museum of Art. With the addition of the Bloch Building at the Nelson and the opening of the Kauffman Center for the Performing Arts, this decade will be seen as the golden age for arts facilities. In addition, many arts organizations made significant improvements in the artistic quality of their presentations.

In education, our efforts have been threefold – provide alternatives at the elementary and secondary levels, significantly improve the quality of early childhood education, and advance excellence in higher education. We placed particular emphasis on seizing the opportunities presented in the life sciences and the goal of achieving National Cancer Institute Cancer Center designation for the Kansas City region.

Our efforts for children, youth and families are diverse – to offer outstanding health care to those in the greatest need, particularly children; to protect those most vulnerable through adequate food and/or shelter; to provide safe places for young people to learn and mature; and to help those who find themselves caught in difficult economic times. Since 2008, with the downturn in the economy, this need for emergency assistance and meeting basic needs took on special urgency.

In community development, we have targeted our interest to urban neighborhoods with the greatest opportunity for preservation and revitalization and, more generally, to downtown Kansas City, Missouri.

At the beginning of the decade it would have seemed unlikely that our assets today would be over \$100 million less than when the decade began or that our grantmaking would have moved from "signature" facilities to emergency assistance. Yet the Foundation showed its ability to adjust to new circumstances and changing community needs. Perhaps the next decade will be less volatile...but I doubt it.

This year's annual report looks forward. Although we remain focused on meeting basic human needs, we also see new opportunities and new outlooks. We see significant economic and health benefits in life sciences, a renewed commitment to central city school children and neighborhoods, a new energy in delivering quality services to those in need and a renewed excitement in the arts. The following pages reflect some of those new outlooks and, most importantly, the dedication of individuals who will make them a reality.

We welcome these opportunities and the challenges they bring. We embrace our mission, our principles and our values and, particularly, we appreciate our partnership with those in the not-for-profit community, without whom we could not accomplish our goals.

The Foundation remains dedicated to the principles of Joyce and Elizabeth Hall and, with the continued leadership of the Hall family, involvement of an active board and the conscientious work of our professional staff, we look forward to working with the community for years to come.

William A. Hall

Weller a. Hall





HILDA FUENTES CEO, Samuel U. Rodgers Health Center



n 2005, when you arrived at Samuel Rodgers, the health center's future was uncertain. The facility in disrepair, funding was insufficient and services were inadequate. Against overwhelming odds, you set out to rebuild the organization. Tell us about that journey.

I knew it would take incredibly hard work. I also knew that failure just wasn't an option. Our patients – all 18,500 of them – need this safety-net clinic. Without us, they would have nowhere to go for health services.

Honestly, from the very first day, I never doubted our team's potential to succeed. We rolled up our sleeves and got to work. We cleaned. We cut expenses. We built a business plan. We found emergency funding. We did everything in our power

to demonstrate our desire and capacity to provide quality health services to the people who count on us for care.

The Board and the staff worked to inspire trust with prospective funders. We took measures to further improve the quality and scope of services our patients receive and focused on strategies to help people stay healthier.

And now, five years later, we are standing at the threshold of a new era for Samuel Rodgers Health Center. Our Board launched a successful \$25 million capital campaign, and several new donors stepped forward to support the effort. Construction of a new state-of-the-art downtown clinic is underway. When it opens in late 2011, we will be able to take care of 7,500 additional patients.

Why is Samuel Rodgers so important to the individuals and families you serve?

We believe that everyone, regardless of their circumstances, deserves to have a patient-centered medical home a place where they can come and be treated with compassion and respect.

Many of our patients live in poverty and do not have health insurance. We understand and offer free or reduced-cost services. Many are recent immigrants. We welcome them warmly and visit with them in their native language. Our team of interpreters speaks 13 languages, ensuring clear communication on vital health issues.

The new health center will dramatically enhance the ability of staff to deliver high-quality primary care, dental and behavioral health services. There are always additional challenges to tackle, though. What lies ahead?

One of our greatest challenges is to continually educate patients on the importance of preventive care and encourage them to take proactive steps. We are also focusing resources on building relationships with specialty providers who can treat patients who require advanced care.

Our team is keeping abreast of health care reform developments and devising strategies to prepare for changes on the horizon. The transition to electronic medical records is an important initiative we're undertaking to enhance our service and efficiency.

ROY JENSEN, MD



The University of Kansas Cancer Center is applying for National Cancer Institute (NCI) designation in September 2011. If achieved, what does NCI designation mean to our community?

It means patients in our area will have access to world-class cancer care, close to home. Five-year survival rates are 25 percent higher among patients who are treated at NCI-designated facilities. The community will have treatments that are not available now, and we will be able to move promising new cancer drugs into the clinical trial phase.

During the last few decades, The University of Kansas Cancer Center researchers have pioneered the development of several therapeutic innovations. The fact remains, though, that just 65 percent of individuals with cancer survive five years or more.

We still have no answer for one in three people. That's why we have to get better.

With NCI designation, The University of Kansas Cancer Center and our Midwest Cancer Alliance partners will be positioned to expand capacity for discovery and delivery of new therapies. With increased research funding, we can move breakthrough ideas forward. We've already recruited some of the most talented researchers and our new research facilities are outstanding. We've developed a sound infrastructure for sustaining dynamic scientific investigation.

In addition to benefiting patients, are there other benefits of gaining NCI designation?

There are promising implications for the regional economy. According to a recent study,

Director, The University of Kansas Cancer Center and CEO, Midwest Cancer Alliance

in the decade following NCI designation, we can expect more than 9,000 new jobs to be created in this region. Experts project \$1.3 billion in additional economic activity within that time frame as well.

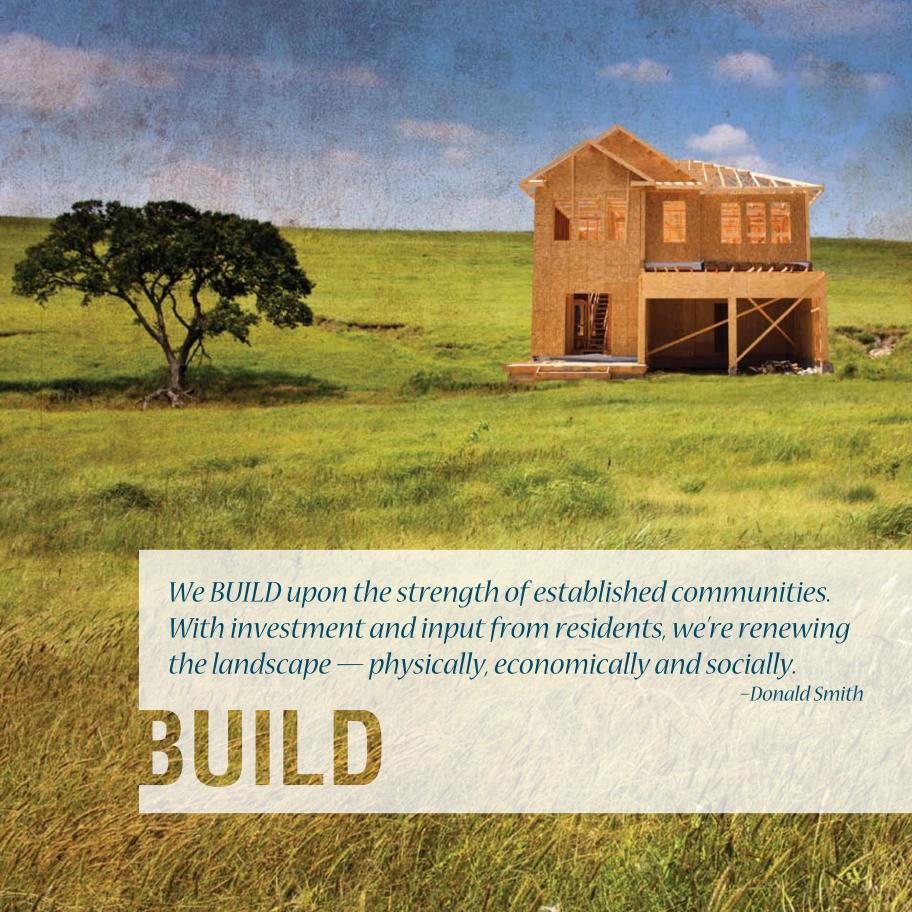
State and local governments, as well as numerous donors, have stepped forward in support. How are community collaboration and investment driving this effort forward?

In addition to funding from the State of Kansas, The University of Kansas is receiving \$5 million per year from the Johnson County Education and Research Triangle (JCERT) sales tax for higher education. Community support of this initiative is facilitating consolidation of all our clinical research at one location. With generous support from public and private entities that believe in our capacity to lead regional cancer research efforts, we have recruited the highest-caliber research experts and are demonstrating our capability to meet NCI's superior standards.

What will be the greatest strength of The University of Kansas Cancer Center effort?

Drug discovery, development and effective delivery are our primary focus. Our effort is further strengthened by strong alliances and affiliations with research and health organizations, including the Stowers Institute and Kansas Bioscience Authority. We're pleased to have partnerships with health providers across Kansas and in metropolitan Kansas City through the Midwest Cancer Alliance. These partners are critical to collaborating on research and reaching the most patients.





DONALD SMITH Executive Director & CEO, Community Housing of Wyandotte County

Wyandotte County is in the midst of a historic construction boom. New development dots the landscape and the outlook for prosperity is bright. How is Community Housing of Wyandotte County (CHWC) contributing to this renewal?

We support development of affordable, quality housing options and thriving neighborhoods in the heart of Wyandotte County, Kansas.

The boom that's occurring around us will bring thousands of jobs to Wyandotte County. There's Fairfax Industrial District - a close-by hub for manufacturing. The explosion of growth to the west comes with the promise of thousands of new employment opportunities in retail, entertainment and business. Many people who are hired for these new jobs will be seeking homes in the area. We see our role as a catalyst for development of safe and comfortable housing options for people who want to live close to their work.

Our focus is to reduce and eliminate blight in targeted neighborhoods while preserving the positive aspects of the community's culture and lifestyle. Our approach is very grassroots. We work closely with seven neighborhood associations and value the input of area residents. CHWC serves as a one-stop resource for all facets of residential development by offering low-cost financing for home purchases and improvements as well as legal and construction services.

Most of our clients live on very modest incomes. More than half of CHWC's homes are sold to families earning below 80 percent of the state's median income. We help them pursue the dream of



homeownership so they can invest in their future. We provide education and counseling to prospective buyers and offer down payment assistance and affordable loans to those who fall into higher-risk categories.

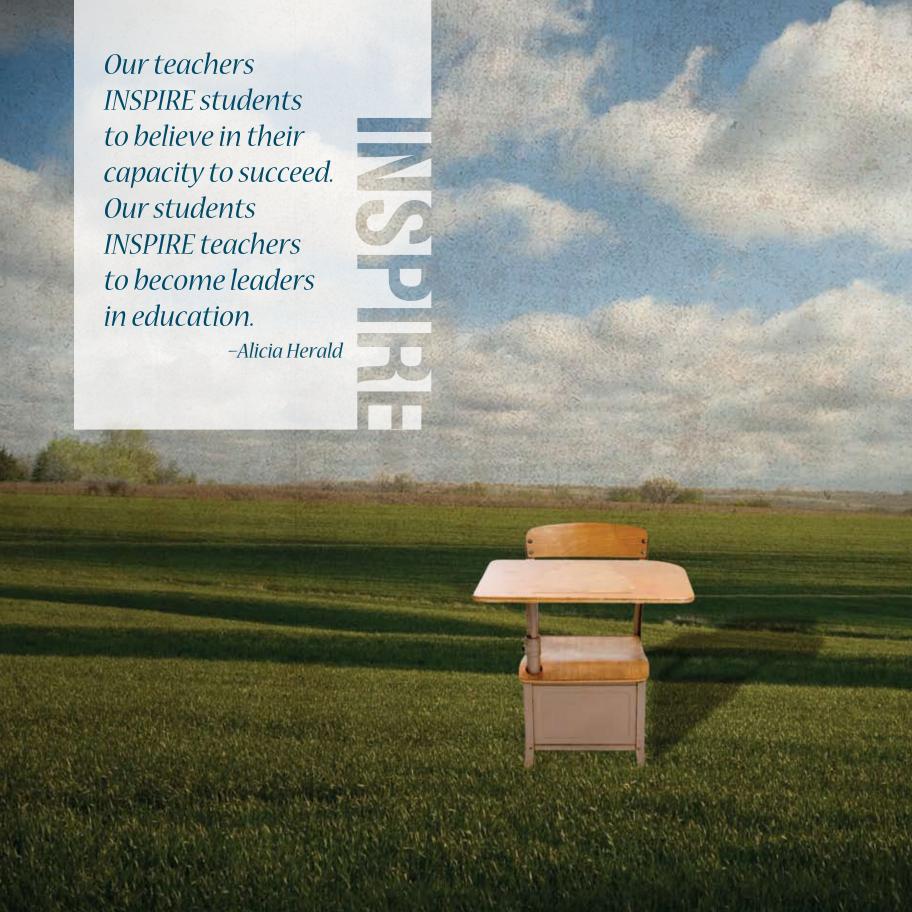
What do people find most surprising about the neighborhoods served by CHWC?

I think people are shocked by the large number of new and renovated homes. Well over \$20 million has been invested in the city's urban core. CHWC alone has built and refurbished over 300 homes. Momentum is building, and there's definitely a sense of revival.

It's not just the built environment that's changing, though; there's also a social component to neighborhood revitalization. We serve many hard-working people from close-knit families who want to stabilize their neighborhoods. These residents collaborate with CHWC to make safety a top priority. As a result of neighborhood involvement and community policing, crime in the area is at its lowest rate in 20 years.

Wyandotte County's foreclosure rate is the highest in Kansas. How are current economic realities affecting your work?

We're increasing our emphasis on homebuyer education and counseling. As the economy recovers, we want consumers to be prepared to invest in revitalized housing stock. We're also using federal stimulus funds to purchase and restore foreclosed properties. These homes can then be made available as an affordable housing option.



ALICIA HERALD

Executive Director, Teach for America-Kansas City

Distressing educational outcomes — especially among students in low-income communities — are prompting dramatic changes to improve urban school districts across the nation. According to America's Promise Alliance, nearly one in three U.S. high school students fails to graduate with a diploma. How is Teach for America—Kansas City working to narrow achievement gaps?

Teach for America corps members adopt a "do whatever it takes" mentality. We know the number one indicator of student success is the quality of the teacher. Our teachers are recent, high-achieving college graduates. They're ambitious and passionate about helping kids overcome obstacles.

Our teachers work in classrooms where there's a significant achievement gap, but they refuse to lower learning standards. It's not uncommon for corps members to be assigned to a fourth grade classroom where students are performing at a first grade level. Instead of adjusting expectations, Teach for America corps members roll up their sleeves and come up with plans to help students progress. They're relentless in the effort to help students master essential skills.

One of the first things we do is get students and their families invested in the hard work that lies ahead. With above-and-beyond effort, we are proving what's possible. In just one academic year, I've seen proficiency levels rise from 17 percent to 80 percent. It's not magic; it's simply hard work. Our teachers complete rigorous training

and are surrounded by an exceptional support system. They are often the first ones to arrive in the morning and the last ones to leave in the evening. Weekend tutoring and visits to students' homes are frequently part of the job.

Hard work and high expectations – on the part of teachers, students and parents – is the key to closing the achievement gap and ensuring that students have the tools and knowledge they need to succeed in school and life.

How many area students are benefiting from Teach for America?

Since the program started in Kansas City in 2008, we've impacted the lives of nearly 17,000 students. This year, 125 corps members are teaching at 35 schools in the Kansas City, Missouri, and Hickman Mills school districts as well as in public charter schools.

Teach for America is sometimes referred to as a movement. Can you elaborate?

Teach for America is a movement that's engaging young leaders in Kansas City and across the nation to open their eyes to injustice. We're prompting a new generation of educators to insist that



neither zip codes nor socio-economics should determine kids' future. Most corps members hadn't considered careers in education prior to Teach for America, but two thirds choose to continue teaching after their two-year commitment ends.

ERIC ROSEN

Artistic Director, Kansas City Repertory Theatre



The 2010-2011 season is described as "Fearless" and "Adventurous." As the company's fourth artistic director in 46 years, you're leading Kansas City Repertory Theatre in daring new directions. Tell us about your approach.

I truly believe that theatre – when it's engaging – can change people's lives. Our aim is to open audience members' eyes and minds to world views they may never have considered or imagined.

We're continuing to produce classic plays in interesting ways, but we're excited about opportunities to introduce new works. By tapping into the talent of emerging playwrights, the company is moving in a direction where convention takes a backseat to creativity. We're bringing a broad range of musical theatre and compelling plays to life at both the Spencer Theatre and the new Copaken Stage located in Kansas City's downtown entertainment district.

Kansas City audiences are responding with enthusiasm. Under your direction, the company has set new attendance records. The Rep's work is being recognized and praised on a national level. What's your take on these successes?

There's a hunger and passion in Kansas City to explore. The arts

are thriving here because people are open to listening to new ideas and diverse voices. The Rep has an established tradition of importing talent, but the time is right to distinguish the company as an exporter of creativity. This shift is happening more quickly than I ever anticipated.

Tell us more about how the Rep is becoming an incubator for new cutting-edge work.

People across the country are watching what's happening in Kansas City. During the past three seasons, the Rep has produced world premiers – *Clay, Arabian Nights, Palomino, A Christmas Story, The Musical!* and *Venice* – that have gone on to run in New York City, Los Angeles, Washington, D.C, and other cities.

The work we're producing is putting Kansas City on the map as a pipeline for creativity. *Venice* is a great example. It's a rap musical, political parable and modern Greek tragedy rolled into one. It was ranked second on *Time* magazine's annual list of "Top 10 Plays and Musicals."

We're proud that our work is being recognized on a national level. Top-flight artists want their plays to premier here. Our amazing audiences and the steadfast support of Kansas City's philanthropic community are what make these accomplishments possible.

Looking forward to the next few years, what aspirations do you have for the company?

We want to be regarded as one of the finest American regional theatres and a place where talented playwrights come to stage premieres of their newest work. I'd also like to see the composition of our audiences more directly reflect the diversity of our community. I believe we're moving in a direction that's bringing this vision to fruition.



At its best, contemporary theatre is an expression of creativity that has great potential to TRANSFORM lives and unite communities.

-Eric Rosen



JULIAN ZUGAZAGOITIA Director & CEO, The Nelson-Atkins Museum of Art



Ou grew up in Mexico City, studied in Paris and directed a museum in New York City. Though it's only been a few months since you moved to the Midwest, what discoveries have you made about the rhythm of life in Kansas City - especially with regard for the arts?

I feel I picked the perfect moment to discover Kansas City. There's a strong sense of excitement about what is possible here. I see a city engaged in discovery. People and institutions are exploring new approaches in scientific research, in education, in architecture and, of course, in the arts. Kansas City offers very fertile ground for growing stronger and more meaningful connections to art – in all of its forms.

What is your vision for the Nelson-Atkins as a center for discovery?

At the Nelson-Atkins, we're exploring ways to expand our patron base and make visits more interactive and personal. It's about rethinking the ways in which visitors view and experience our collections.

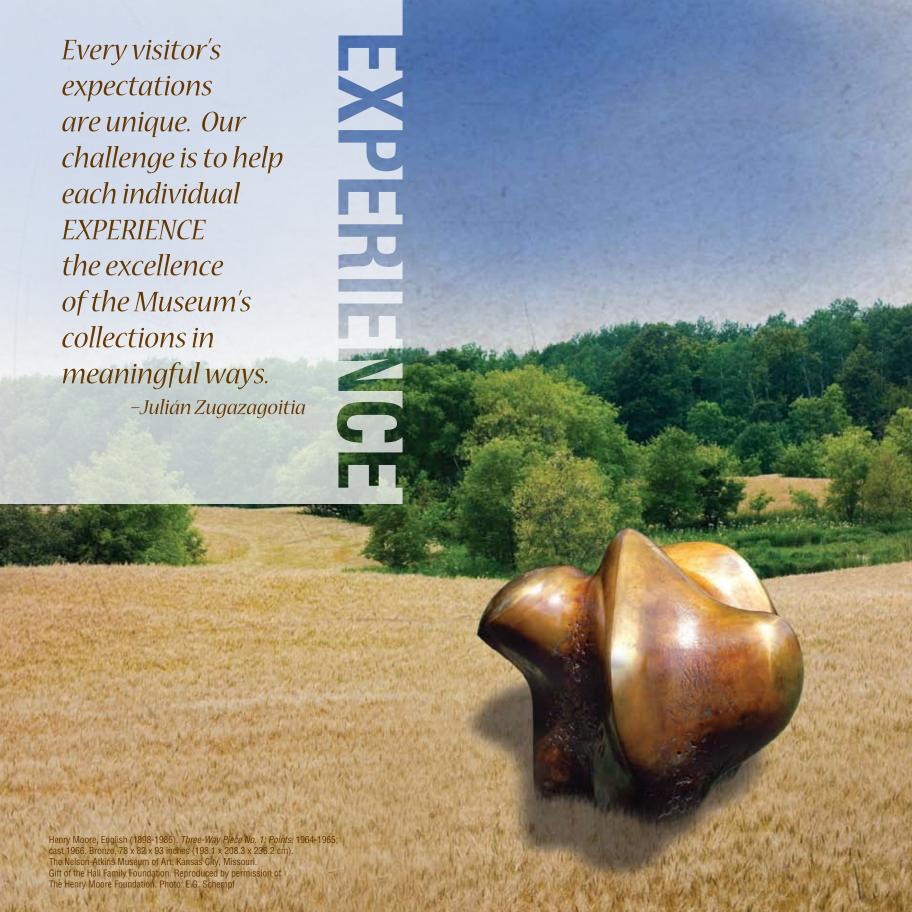
Every month, I'm hosting a free event for patrons called Art Tastings with Julián. Drawing on the expertise of our curatorial staff, we'll talk with groups about featured collections. On several Saturdays, we're presenting free programs for families to enjoy. We're also offering interactive content for museum self-tours using web-enabled devices. I'm really excited about the role technology

plays in bringing people and art together in meaningful ways. In the future, guests will be able to use our website to plan their visit in advance and create customized tours highlighting specific artists, works or themes.

To achieve inclusivity, we're also reaching out to more diverse groups of people – many of whom have never visited an art museum. We've secured funding to pay for buses so children from schools across the area have opportunities to visit, learn about art and engage in interactive, hands-on activities. I'm committed to reaching out to underserved communities. We're partnering with nonprofit agencies to bring residents of urban neighborhoods to the Nelson-Atkins. I want people to understand that you don't need to be trained in art history to know when you're standing in front of excellence. We want people to know that art is for everyone.

With the opening of the Bloch Building, the Nelson-Atkins captured the world's attention. What other characteristics distinguish the museum as an institution dedicated to excellence?

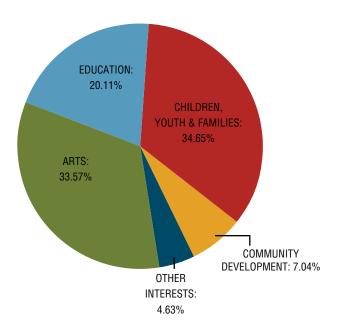
Since its founding, this institution's leadership has worked to ensure the highest standards of excellence are upheld. Among the highlights, I believe, are the sculpture park and a photographic collection that's considered to be the most important in the country. With enthusiastic support from generous benefactors, it's possible to bring new and interesting works to the museum and expand this tradition of excellence.



2010 FINANCIAL HIGHLIGHTS

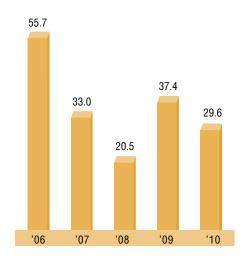
5-YEAR SUMMARY OF GRANTS PAID BY CATEGORY

Percentages for 2006-2010



CONTRIBUTIONS PAID

In Millions of Dollars for the Years 2006–2010



INCOME

In Millions of Dollars for the Years 2006-2010

DIVIDENDS & INTEREST

REALIZED INVESTMENT GAIN (LOSS)

77.5

78.8

27.0

24.7

10.4

14.1

10.8

'06

'07

'08

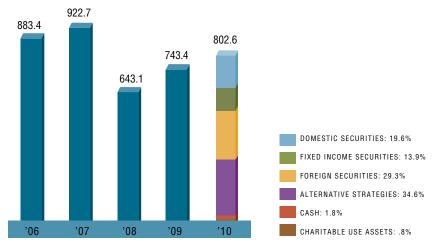
'09

'10

ASSETS

(29.4)

In Millions of Dollars for the Years 2006-2010



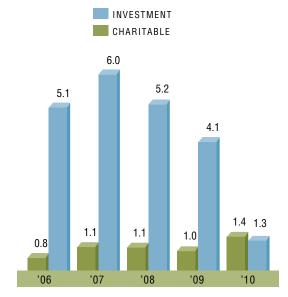
(9.1)

(17.3)

2010, includes the September 30th market values on the alternative strategy portion of the portfolio.

EXPENSES

In Millions of Dollars for the Years 2006–2010



The expenses graph includes cash operating expenses and excludes taxes.

Charitable-related expenses are expenses incurred in carrying out the Foundation's exempt function. 2010 includes unusual expenses related to one-time projects.

Investment expenses are those expenses incurred in the management of the Foundation's investment portfolio.

2010, as presented, does not include K-1 income and expense from partnership holdings.

All numbers presented for 2010 are preliminary and unaudited.

CHILDREN, YOUTH AND FAMILIES

ANDREW DRUMM INSTITUTE Swinney Hall Renovation for Transitional Housing	GRANT AMOUNT 50,000	AMOUNT PAID* 50,000	COMMUNITY SERVICES LEAGUE Work Express Program (2009-10)	GRANT AMOUNT 50,000	AMOUNT PAID* 15,000
BACK IN THE SWING Topping Grant for Card Sales and Sponsorships	100,000	33,000	Capital Campaign for Central Resources Building CRITTENTON CHILDREN'S CENTER	250,000	0
BIG BROTHERS BIG SISTERS OF GREATE Mentoring Programs	ER KANSAS 50,000	CITY 50,000	Head Start Trauma Smart Program DON BOSCO CENTERS	100,000	33,334
BOY SCOUTS OF AMERICA-HEART OF AI	MERICA COI	JNCIL	Youth Outreach Coordinator Services	30,000	30,000
Urban Scouting Program	10,000	10,000	EPISCOPAL COMMUNITY SERVICES Hunger Relief Network Program	25,000	25,000
BOYS & GIRLS CLUBS OF GREATER KAN J. D. Wagner Unit Capital Campaign (2005-2010)	1,000,000	500,000	FIRST CALL	23,000	23,000
Program Support for All Club Units (2009-10)	725,000	725,000	"Caring for Kids" Program	20,000	20,000
Additional "Dreams to Reality" Campaign Program Support for All Club Units for 2011	50,000 725,000	50,000 725,000	GIFT OF LIFE "Life Savers" Program	30,000	15,000
CABOT WESTSIDE HEALTH CENTER Operating Support	35,000	35,000	GILLIS CENTER, INC. "Vistas" Program	60,000	60,000
CAMPS FOR KIDS Summer Camp Match Fund	40,000	40,000	GIRL SCOUTS OF NE KANSAS & NW MI Urban Core Program (2010-12)	SSOURI 300,000	100,000
CATHOLIC CHARITIES OF NORTHEAST K Emergency Assistance Program	ANSAS 200,000	200,000	GRACIOUS PROMISE FOUNDATION Program Support	15,000	15,000
CENTER FOR PRACTICAL BIOETHICS Operating Support	35,000	35,000	GREATER KANSAS CITY COMMUNITY F Downtown Community Services Center		25,000
CHILDREN'S CENTER FOR THE VISUALLY			Kansas City Cares Fund	250,000	250,000
"Exceeding Expectations" Campaign CHILDREN'S MERCY HOSPITALS AND CI		125,000	GUADALUPE CENTERS Youth Development Program	20,000	10,000
Phase I of Master Plan (2008-10) CHILDREN'S PLACE	20,000,000	6,666,667	HARVESTERS	4 000 000	000 000
Child Psychiatrist Services and Professional Development	43,900	43,900	BackSnack Program Expansion (2008-10) HIGHER M-PACT	1,300,000	300,000
CHILDREN'S TLC	.5,555	.0,000	Leaders of Tomorrow Program	35,000	35,000
Technology Improvements (2008-10)	190,000	90,000	JACKSON COUNTY CASA Case Supervisor Program (2009-10)	45,000	22,500
COMMUNITY LINC Transitional Housing Program	40,000	40,000		.3,000	,000

JEWISH VOCATIONAL SERVICE Capacity Building (2010-2012)	GRANT AMOUNT 180,000	AMOUNT PAID* 90,000	SALVATION ARMY–KANSAS CITY Capital Campaign for Homeless Shelter	GRANT AMOUNT	AMOUNT PAID*
JOHNSON COUNTY INTERFAITH HOSPITA	ALITY NETV	VORK	in Olathe, Kansas	500,000	0
Family Center Program	10,000	10,000	SAMUEL U. RODGERS HEALTH CENTER Capital Campaign for New Facility (2008-10)	1,000,000	1,000,000
KANSAS CITY HOSPICE Security Measures at Hospice House	25,000	25,000	SHEFFIELD PLACE		
KANSAS CITY RESCUE MISSION Program Support	40,000	40,000	Program Support SOCIETY OF ST. ANDREW	50,000	0
MATTIE RHODES COUNSELING & ART CE		,	Program Support	25,000	25,000
Latino Youth Crime Prevention Project (2010-11)	45,000	25,000	SPOFFORD HOME Strengthening Families Program (2008-10)	450,000	150,000
METROPOLITAN LUTHERAN MINISTRY Program Support (2009-10)	50,000	50,000	SUNFLOWER HOUSE	·	
MID AMERICA ASSISTANCE COALITION			Program Support	50,000	50,000
MAACLink and Program Support	60,000	60,000	SYNERGY SERVICES Homeless Youth Campus (2010-11)	112,500	75,000
MID-AMERICA REGIONAL COUNCIL COM SERVICES CORPORATION Bi-State Health Information Exchange—	MUNITY		TLC FOR CHILDREN AND FAMILIES "Bringing Our Children Home: Continuing Our Joi	·	70,000
Technology Infrastructure	200,000	200,000	Campaign (2010-11)	500,000	0
NEWHOUSE Program Support	50,000	50,000	UNITED INNER CITY SERVICES St. Mark Child and Family Development Center	50,000	50,000
NILES HOME FOR CHILDREN Program Support	50,000	50,000	UNITED WAY OF GREATER KANSAS CIT United for Hope/United to Help Fund	Y 250,000	250,000
NORTHLAND EARLY EDUCATION CENTER Early Education and Intervention Services	15,000	15,000	YMCA OF GREATER KANSAS CITY Challenger Adaptive Sports and Youth		
OZANAM			Leadership Programs (2008-10)	300,000	100,000
BIST Program Evaluation (2009-12) Program Support	75,000 50,000	25,000 50,000	Program Support YWCA OF GREATER KANSAS CITY	50,000	50,000
RESTART			Program Support	75,000	46,000
Additional Capital Campaign Support (2010-11)	200,000	0	YOUTHFRIENDS		
ROSE BROOKS CENTER Domestic Violence Shelter Support	200,000	200,000	Mentor Program	100,000	33,000
SAFEHOME	,	,	Total Children, Youth and Families	GRANT AMOUNT	\$30,911,400
Program Support	50,000	50,000		AMOUNT PAID	\$13,143,401

COMMUNITY DEVELOPMENT

ARGENTINE NEIGHBORHOOD DEVELOPMENT	GRANT AMOUNT	AMOUNT PAID*	
Capacity Building	25,000	25,000	
BUILDERS DEVELOPMENT CORPORATION Program Support	ON 40,000	40,000	
CITY VISION MINISTRIES Project Management Capacity	40,000	40,000	
COMMUNITY HOUSING OF WYANDOTT Program Support	E COUNTY 30,000	30,000	
GREATER KANSAS CITY LOCAL INITIAT NeighborhoodsNOW Fund Phase II (2010 and 201		RT CORPORAT 1,200,000	TION
KANSAS CITY AREA LIFE SCIENCES INS Program Support	STITUTE 150,000	150,000	
KANSAS CITY AREA DESIGN CENTER Program Support (2009-10)	125,000	50,000	
KANSAS CITY HEALTHY KIDS Bi-State Childhood Obesity Initiative	40,000	40,000	
KANSAS CITY PUBLIC TELEVISION "Envision, Educate, Engage" TV Series	75,000	75,000	
LEGAL AID OF WESTERN MISSOURI Community Development Program	30,000	30,000	
MID-AMERICA REGIONAL COUNCIL CO SERVICES CORPORATION			
Regional Housing Capacity Study	30,000	30,000	
SUPPORT KANSAS CITY Program Support	30,000	30,000	
Total Community Development	GRANT AMOUNT	\$2,415,000	

\$1,740,000

AMOUNT PAID

EDUCATION

ASSOCIATED YOUTH SERVICES Program Support for AYS Academy	GRANT AMOUNT 10,000	AMOUNT PAID* 10,000	LITERACY KANSAS CITY Pilot Remediation Program at Penn Valley Campus	GRANT AMOUNT 30,000	AMOUNT PAID* 30,000
ASSOCIATION OF MISSOURI CHARTER Charter School Association Support (2008-10)	SCH00LS 300,000	100,000	METROPOLITAN COMMUNITY COLLEGE Youth Worker Pathways Program (2010-11)	FOUNDATION 40,000	ON 20,000
CRISTO REY KANSAS CITY HIGH SCHO Start-up Support (2007-10) Student Workers at Non-Profits (2009-10)	OL 400,000 34,500	100,000 11,500	METROPOLITAN COUNCIL ON EARLY LE Early Learning Initiative (2008-10) PEMBROKE HILL SCHOOL	ARNING 1,675,000	505,000
DELASALLE EDUCATION CENTER Capital Campaign (2008-10)	1,000,000	1,000,000	Hall Student Center (2010-13)	2,000,000	1,000,000
Transition to Charter School GREATER KANSAS CITY COMMUNITY F	48,400 -OUNDATION	48,400	SCIENCE PIONEERS Program Support (2010-13)	45,000	15,000
PREP-KC Reform Initiative (2006-10) Education Funders Collaborative	1,765,000 200,000	355,000 200,000	TEACH FOR AMERICA Start-up Support (2007-10) Additional Corps Members for Charter Schools and	750,000	250,000
KANSAS ACTION FOR CHILDREN Early Childhood Education	25,000	25,000	Hickman Mills (2009-10)	100,000	50,000
KANSAS UNIVERSITY ENDOWMENT AS	SOCIATION		W.E.B. DUBOIS LEARNING CENTER Program Support	15,000	11,000
MD/PhD Program and Internal Research Programs (2006-10) Hall Center Initiatives (2008-10)	2,572,316 210,000	274,464 70,000	WILLIAM JEWELL COLLEGE The Campaign for Jewell:		
Hall Center Initiatives (2011-13) Reach Out and Read	210,000 10,000	0 10,000	Shaping the Journey (2008-10) WONDERSCOPE CHILDREN'S MUSEUM	6,510,000 OF KANSAS	296,667 CITY
KIPP ENDEAVOR ACADEMY Two "Mentee" Teachers and the			Program Support and Curriculum Alignment	30,000	30,000
Recruitment Director (2010-11)	126,000	126,000	Total Education	GRANT AMOUNT AMOUNT PAID	\$18,106,216 \$4,538,031

THE ARTS

CHARLOTTE STREET FOUNDATION Visual Arts Awards (2008-10)	GRANT AMOUNT 150,000	AMOUNT PAID* 25,000	NELSON GALLERY FOUNDATION Principal – Bloch Building Bond Issue 60,000,000	
FRIENDS OF CHAMBER MUSIC 35th Anniversary Season	15,000	15,000	Annual Interest on 30-Year Bond Issue 0 Photography Acquisitions (2009-10) 1,500,000 Photography Acquisitions (2010-11) 1,500,000	623,628
KANSAS CITY BALLET Todd Bolender Center for Dance and Creativity Capital Campaign (2004-10)	1,500,000	750,000	Roxy Paine "Ferment" Sculpture in Honor of Martin Friedman 1,000,000 Two Drawings of Roxy Paine's "Ferment" Sculpture 35,000	,
Tom Sawyer: A Ballet in Three Acts for PAC Oper KANSAS CITY REPERTORY THEATRE	ning 150,000	150,000	UNICORN THEATRE Technology Improvements 39,937	37,911
Program Stability (2009-10) Innovative Programming (2010-11)	100,000 100,000	100,000 100,000	WILLIAM JEWELL COLLEGE Harriman-Jewell Series 25,000	25,000
KANSAS CITY PUBLIC TELEVISION Television Program— Roxy Paine Sculpture Installation	36,000	36,000	Total The Arts GRANT AMOUNT AMOUNT PAID	\$66,715,937 \$5,192,323
KANSAS CITY SYMPHONY Marketing Support for PAC Opening	100,000	100,000	OTHER INTERESTS	¥ •, · • = , • = •
KANSAS CITY YOUNG AUDIENCES Arts Education and Arts Partners (2010-11)	50,000	50,000	KANSAS CITY AREA LIFE SCIENCES INSTITUTE Life Science/NCI Program Commitment (2008-17) 50,000,000	5,000,000
LYRIC OPERA OF KANSAS CITY Program Support Set Building for PAC Opening	15,000 150,000	15,000 0		
MID-AMERICA ARTS ALLIANCE Capital Campaign (2008-10)	250,000	250,000	Total Other Interests GRANT AMOUNT PAID AMOUNT PAID	

GRAND TOTAL

GRANT AMOUNT \$168,148,553 AMOUNT PAID \$29,613,755

*These columns reflect only the amounts paid on grants in 2010.

Additional payments may have been made in prior years.



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